



US Marine Corps Logistics Command

Playbook



USMC Logistics Command (MARCORLOGCOM) Introduction

Command Communications Office (CCO)

MARCORLOGCOM Playbook

CONTENTS

1.0 INTRODUCTION.....	3
2.0 MARINE CORPS LOGISTICS COMMAND OVERVIEW.....	4
2.1 MARCORLOGCOM Mission.....	4
2.2 MARCORLOGCOM Customer.....	4
2.3 Serving the Customer.....	4
2.4 Vision for the Future.....	5
3.0 MARCORLOGCOM QUICK REFERENCE GUIDE.....	7
3.1 System Map.....	7
3.2 Brief Description of MARCORLOGCOM Enterprise, Centers, Support Offices and Subordinate Commands.....	7
4.0 THE CENTERS.....	12
4.1 Logistics Operations Center (LOC).....	12
4.2 Program Support Center (PSC).....	14
4.3 Supply Management Center (SMC).....	16
4.4 Distribution Management Center (DMC).....	18
4.5 Maintenance Management Center (MMC).....	20
4.6 Logistics Capabilities Center (LCC).....	22
5.0 SUPPORT STAFF.....	25
6.0 SUBORDINATE COMMANDS.....	28
7.0 DIRECTORY.....	30

1.0 Introduction

In 2006, the United States Marine Corps Logistics Command (MARCORLOGCOM) embarked on an enterprise-wide alignment and integration effort to modernize MARCORLOGCOM's logistics delivery system. The Command's goal was to develop and implement an authoritative, strategic set of leading-edge business practices, systems and organizations to replace the Command's well-entrenched functional stovepipes. This realignment was designed to increase the Command's ability to adapt and respond to the changing needs of MARCORLOGCOM customers, thus securing MARCORLOGCOM's role as the go-to organization in integrated operational logistics solutions for Marines deployed around the world.

The purpose of the MARCORLOGCOM Playbook is to illustrate how the Subordinate Commands, Centers and Support Staff Offices work together under the realignment to support the Command's mission. This document is created for the use of both new and existing MARCORLOGCOM employees, and focuses on how MARCORLOGCOM Subordinate Commands, Centers and Support Staff interact to provide MARCORLOGCOM customers with an integrated, best value logistics solution.

Within the document, the Quick Reference Guide provides the reader with a brief, high level description of each organization's contribution and role within MARCORLOGCOM. This section can serve as a stand alone document for easy reference.

First, it is important to understand MARCORLOGCOM's mission and the customer groups that it serves. In the sections that follow, each Center is explored in greater detail, specifically in terms of what activities they are responsible for and how they interact with other entities to fulfill customer requirements. Lastly, we will review the contributions of the Subordinate Commands and Support Staff, and how they help MARCORLOGCOM serve the customer.

2.0 Marine Corps Logistics Command (LOGCOM)

2.1. MARCORLOGCOM Mission

“To provide worldwide, integrated logistics/supply chain and distribution management; maintenance management; and strategic prepositioning capability in support of the operating forces and other supported units to maximize their readiness and sustainability and to support enterprise and program level Total Life Cycle Management.” – LOGCOM Mission Statement

As summarized by the mission statement and articulated in MARCORLOGCOM’s Strategic Plan, MARCORLOGCOM exists to:

1. Support the Marine Corps Operating Forces with products and services that maximize their readiness to go to war and ability to sustain operations once there.
2. Support the Program Managers (PM) that equip the Operating Forces in the planning and execution of their weapon system program-level Total Life Cycle Management (TLCM) responsibilities in context of Marine Corps enterprise-level TLCM.
3. Support worldwide customers by being an organization capable of global reach with integrated logistics chain solutions within our core competencies of supply, maintenance and distribution.

Achieving MARCORLOGCOM’s mission means providing the best value logistics solutions to its customers. The section below takes a closer look at who these customers are.

2.2. MARCORLOGCOM Customers

MARCORLOGCOM provides integrated logistics solutions to two distinct customer groups. MARCORLOGCOM identifies these two groups as the warfighter and the acquisition community.

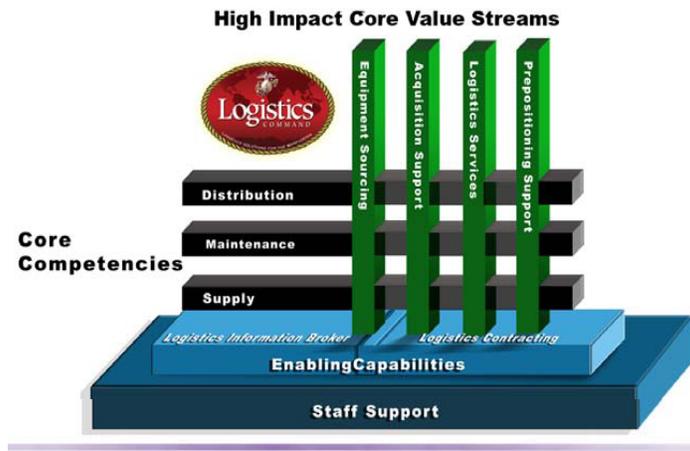
The warfighter customer group is composed of the Operating Forces, Marine Forces Reserve (MARFORRES) and some elements of the Supporting Establishment. Meanwhile, the acquisition community includes the Marine Corps Systems Command (MARCORSYSCOM), Program Executive Officer-Land Systems (PEO-LS) and other joint organizations.

MARCORLOGCOM’s mission aims at bolstering the Marine Corps’ mission as a “force in readiness,” by minimizing the logistics burden for the warfighter and supporting the acquisition community.

2.3. Serving the Customer

To accomplish its mission, MARCORLOGCOM utilizes three Subordinate Commands, six Centers and thirteen Support Staff Offices, whose integrated activities provide operational logistics solutions and support Total Life Cycle Management (TLCM) of ground weapon systems.

Traditionally, all of these capabilities were funneled into MARCORLOGCOM's three core competencies: supply, maintenance and distribution. Following the realignment, these core competencies were expanded to capture the value that they bring to the MARCORLOGCOM customer. Referred to as the High Impact Core Value Streams (HICVSs), these areas re-define MARCORLOGCOM's core competencies and capabilities from the perspective of the customer. Each of the HICVSs are explained below, and illustrated in the graphic.



- **Equipment Sourcing** – Processes that result in the delivery of an End Item to the Warfighter.
- **Acquisition Support** – Processes provided to a PM in support of a weapon system program of record; includes sustainment support.
- **Logistics Services** – Processes that result in a solution to a specific customer or warfighting need; may be a one time offering or an ongoing requirement.
- **Prepositioning Support** – Processes that support the Marine Corps strategic maritime and land-based prepositioning programs.

The HICVSs demonstrate the integrated relationships between the functional core competencies of supply, maintenance and distribution, along with the enabling capabilities and the staff support offices. In turn, this articulates the value that MARCORLOGCOM offers its customer as an integrated logistics provider.

2.4. Vision for the Future

While the individual value streams are still being defined, the overall concept of the HICVSs points us in the direction of the desired future state of the Command, where the logistics solution provided to the customer is the product of an integrated approach to requirement fulfillment. The future state of the individual Subordinate Commands, Centers and Support Staff Offices will also take these HICVSs into consideration, articulating how their individual activities contribute to the integrated logistics solutions that are presented to the customer.

As MARCORLOGCOM continues along the path towards completely integrated logistics solutions, it will focus on developing the following activities, thus further defining each HICVS:

- Offering operational logistics solutions that satisfy tactical logistics requirements with integrated strategic logistics resources
- Focusing on the sustainment of weapon systems and equipment with our supporting services and products
- Fulfilling the Operating Forces' logistics requirements with innovative, efficient and effective solutions
- Becoming the logistics broker, negotiator and/or integrator that networks and seamlessly connects logistics resources into integrated solutions to satisfy logistics requirements
- Earning the reputation of being “innovative and providing integrated solutions that deliver best value results”
- Developing tailored and comprehensive solutions to ensure best value
- Proactively sensing customer demand and supplying logistics solutions from all available best value sources
- Avoiding disjointed or single point solutions by integrating input when determining the most comprehensive and consistent solutions

To achieve its vision, the Command must commit to operating within a shared culture characterized by the highest standards of moral and ethical conduct. It also must adhere to certain core values, beliefs and attitudes that will guide its actions in times of uncertainty, or when venturing into unfamiliar territory. By holding true to these basic tenets, the Command will foster a cooperative trusting environment that will help to maintain focus on the right things and ensure future success. To complete the alignment and integration, the Command must share the following values:

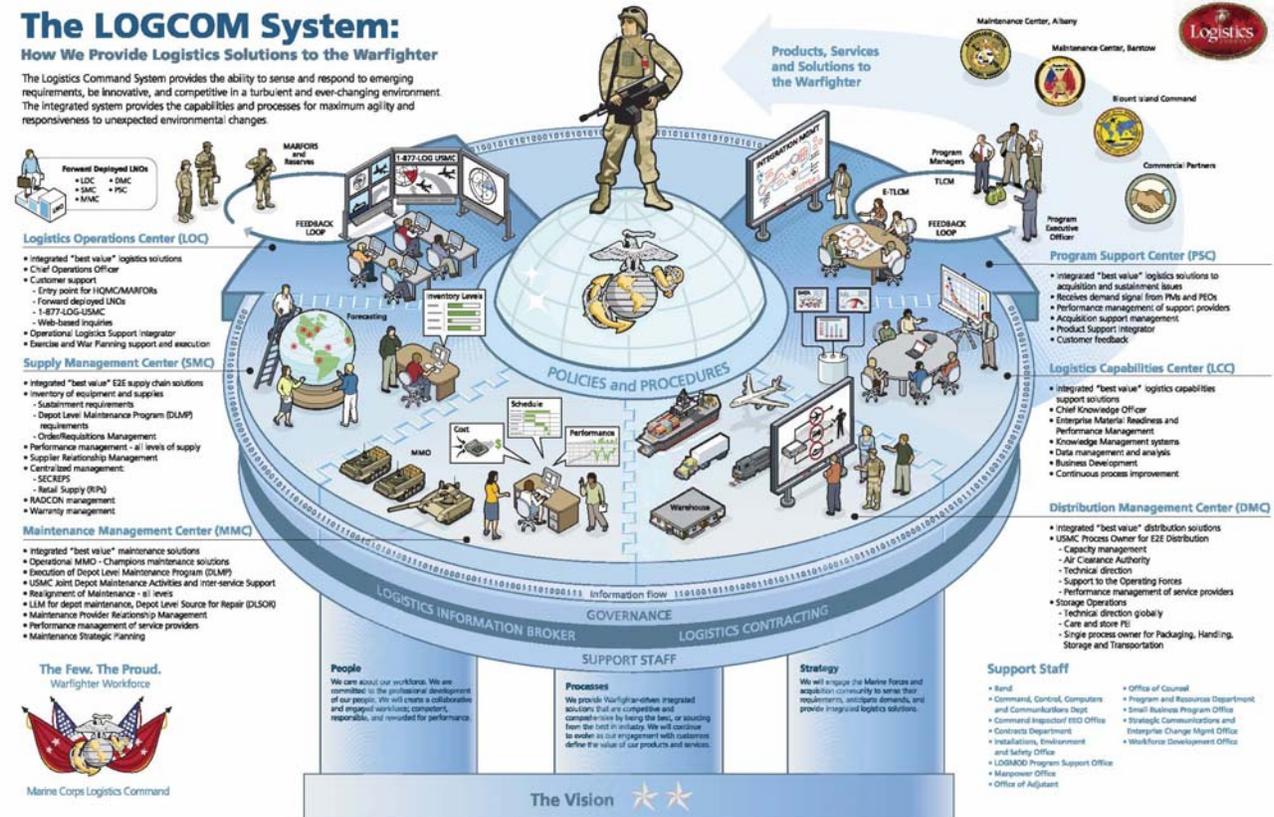
- Focus – The primary focus is on the customer; the Command exists to support them.
- Teamwork- The Command must insist on cooperative collaboration and teaming, both internally across the Command, and externally with business partners and support providers.
- Employee Welfare – The Command is committed to people, and to their professional development, which helps ensure a stable, highly qualified and motivated workforce for many years to come.
- Integrity – The Command is responsible, and will be held accountable, for its actions.
- Innovation – While viewing processes from the customers' perspective, the Command will aggressively and continuously pursue effective and efficient process improvements.

This section has explored the MARCORLOGCOM mission, customer and future vision. In the section that follows, you will find a high level breakdown and explanation of MARCORLOGCOM Subordinate Commands, Centers and Staff Support Offices.

3.0 MARCORLOGCOM Quick Reference Guide

3.1 System Map

Each Subordinate Command, Center and Support Office supports MARCORLOGCOM's overall mission in service to the customer. The graphic below illustrates each entity within the MARCORLOGCOM system. Section 3.2 describes their role within the enterprise.



3.2 Brief Description of MARCORLOGCOM Enterprise, Subordinate Commands, Centers and Support Offices

Marine Corps Logistics Command (MARCORLOGCOM)

The Marine Corps Logistics Command supports the warfighter and the acquisition community by providing best value, integrated logistics solutions. Three Subordinate Commands, six

Centers and thirteen Support Staff Offices work together to provide products and services that maximize the warfighter's readiness and sustainment, while providing the support needed to plan and execute the Total Life Cycle Management of ground weapon systems for the Marine Corps.

Logistics Operations Center (LOC)

As the integrator of operations for MARCORLOGCOM, the Logistics Operations Center ensures that requirements are effectively fulfilled by coordinating functional expertise among the Centers and across the Command. The LOC also serves as the principal portal through which the warfighter accesses MARCORLOGCOM's logistic services. In support of this role, MEF Support Teams (MSTs) provide customer support to this group, and facilitate communication between MARCORLOGCOM and the warfighter to ensure that the Command's capabilities anticipate and match the customer's needs.

Program Support Center (PSC)

As the integrator of weapon system acquisition and sustainment support at MARCORLOGCOM, the Program Support Center serves as the principal portal through which the acquisition community accesses MARCORLOGCOM's logistic services. As such, they have oversight for Program Support Teams (PSTs) that provide tailored support to acquisition community customers. In addition to providing customized logistics solutions, these PSTs also help the PSC and MARCORLOGCOM anticipate and influence future acquisition and sustainment activities.

Supply Management Center (SMC)

As MARCORLOGCOM's supply chain integrator, the Supply Management Center coordinates the fulfillment of supply support requirements for both the warfighter customer and the acquisition community. As a result, the SMC works closely with both the Maintenance Management Center and the Distribution Management Center. The SMC also engages in inventory management and is heavily involved in developing equipment sourcing and performance strategies to anticipate and prepare for future requirements.

Distribution Management Center (DMC)

The Distribution Management Center serves as the focal point for the Command's distribution process. The Center is the link between strategic storage and transportation resources and the tactical fulfillment of distribution related requirements. The in transit asset visibility and management provided by the DMC is critical in ensuring that the Marine Corps enterprise distribution process is optimized to provide the efficient fulfillment of customer requirements. The DMC also provides MARCORLOGCOM's primary storage and warehousing capability, and provides global technical guidance for storage operations.

Maintenance Management Center (MMC)

As MARCORLOGCOM's depot maintenance integrator, the Maintenance Management Center works closely with the Supply Management Center and the Depot Maintenance Program, serving as the link between strategic maintenance resources and tactical fulfillment of maintenance related requirements. To ensure that all customer requirements are met at the depots in the most efficient manner, they maximize the use of available resources by synchronizing and integrating maintenance information, products and finances.

Logistics Capabilities Center (LCC)

The Logistics Capabilities Center provides decision support information through data analysis and operations research to MARCORLOGCOM and the Marine Corps. In addition, they serve as the business consultant for the Command, ensuring that business practices support the most efficient method of customer requirement fulfillment. The LCC also focuses on business development, marketing MARCORLOGCOM's logistics capabilities to existing customers, and expanding the customer base. The LCC provides functional systems analyses for all legacy Logistics Automated Information Systems.

Albany Marine Band

The Albany Marine Band provides music for military ceremonies, concerts, parades and other occasions. They are actively engaged in Marine Corps community relations activities and personnel procurement. In addition, they maintain their combat skills and are a resource to augment security during periods of heightened combat.

Command Communications Office (CCO)

The Command Communications Office assists MARCORLOGCOM with internal and external communications. Internally, the CCO works closely with each MARCORLOGCOM center and support staff office to ensure effective communications. The CCO also serves as an agent for change, integrating change management initiatives across the MARCORLOGCOM enterprise. Externally, the CCO manages communications to the Marine Corps and other stakeholders by integrating the Command's communications practices to reflect a unified voice.

Command, Control, Computers and Communications Department (C4)

The Command, Control, Computers and Communications Department is the information technology touch point for the Command. C4 ensures the confidentiality, integrity and security of MARCORLOGCOM's electronic data as well as the availability of the Command's software applications. The services provided by C4 are used by MARCORLOGCOM in support of its business processes.

Command, Inspector/Equal Employment Opportunity Office

The Command Inspector/Equal Employment Opportunity Office serves in an oversight function to assist the Commanding General in the areas of equal opportunity employment. This office conducts functional area inspections and investigations while overseeing allegations of fraud, waste and abuse. It also administers the Military Equal Opportunity Program. Through these efforts it helps to prevent activities that would negatively impact the Command's ability to efficiently serve the warfighter.

Contracts Department

The Contracts Department performs the full range of contracting services for MARCORLOGCOM. Its efforts ensure that quality supplies and services are delivered/performed to meet the Department of Defense and Marine Corps requirements. This Department also serves as a liaison between contractors and customers, assisting with acquisition planning and requirement translation.

Installations, Environment and Safety Office

The Installations, Environment and Safety Office is dedicated to keeping the Command's Marine and civilian workforce alive and healthy by reducing mishaps at the workplace. By creating a safe work environment, it allows the workforce to remain focused on providing integrated logistics solutions to the customer.

Logistics Modernization Program Support Office

The Logistics Modernization (LOGMOD) Program Support Office integrates LOGMOD requirements with MARCORLOGCOM's operational and strategic mission and goals. By shaping the development and implementation of modernization initiatives for logistics, this office has a direct impact in regards to how MARCORLOGCOM provides integrated logistics solutions that meet the ever changing demands of the customer.

Logistics Workforce Development Office

The Logistics Workforce Development Office ensures that the MARCORLOGCOM workforce is positioned for professional success. By providing tools and opportunities for employees to expand and acquire new skill sets, it creates flexibility and intellectual capital within the workforce that will support the execution of innovative and emerging logistics solutions.

Manpower Office

The Manpower Office is engaged in workforce planning, organization design and distribution of personnel resources. These activities support new missions and functional shifts at MARCORLOGCOM. This office helps ensure that the workforce is positioned to meet current and future requirements.

Office of Counsel

The Office of Counsel serves as the legal advisor to the Command, providing representation and other legal services as necessary. By ensuring that the Command's operations are handled in a legally sound manner, the Office of Counsel allows other MARCORLOGCOM entities to remain focused on serving and supporting the customer, without fear of legal implication.

Office of the Adjutant

The Office of the Adjutant supports the Commanding General by coordinating administrative activities, such as correspondence, on his behalf. Through these efforts, the Commanding General's administrative burden is alleviated and his efforts to fulfill MARCORLOGCOM's mission of providing integrated logistics solutions are supported.

Program and Resources Department (P&R)

The Program and Resources Department serves as the senior resource management and financial advisor to the Commanding General. It administers all Command financial programs and performs all resource planning for requirements. This department ensures that Command resources are integrated and balanced to optimize capabilities and readiness.

Small Business Program Office

The Small Business Program Office ensures that the Marine Corps is engaged in the development of small businesses, and that it maximizes their opportunity to participate in procurements. As a result of these efforts, economic development is strengthened, while a broad base of capable suppliers becomes available to support the missions of MARCORLOGCOM and the Marine Corps.

Maintenance Center, Albany

The Maintenance Center, Albany is an integral part of MARCORLOGCOM, and supports the warfighter by making the strategy of requirement fulfillment a tangible reality. It is one of two depot maintenance centers that perform the actual maintenance work for MARCORLOGCOM requirements. Relying on MARCORLOGCOM centers for strategic and planning support, Maintenance Center, Albany provides complete rebuild or inspection and repair as necessary on all Marine Corps ground equipment.

Maintenance Center, Barstow

The Maintenance Center, Barstow is an integral part of MARCORLOGCOM, and supports the warfighter by making the strategy of requirement fulfillment a tangible reality. It is one of two depot maintenance centers that perform the actual maintenance work for MARCORLOGCOM requirements. Relying on MARCORLOGCOM centers for strategic and planning support, Maintenance Center, Barstow specializes in the rebuild, overhaul, repair and modernization of ground combat vehicles and equipment.

Blount Island Command

Blount Island Command is an integral part of MARCORLOGCOM, and supports the warfighter by managing and executing the Marine Corps' maritime and land-based prepositioning programs. Relying on MARCORLOGCOM centers for strategic planning and equipment sourcing support, Blount Island Command works closely with expeditionary force Commanders to meet attainment, readiness and data accuracy goals for prepositioned equipment and supplies.

The remainder of the document will take a more in depth look at these Subordinate Commands, Centers and Staff Support Offices. In the following section, the six Centers referenced above will be discussed in further detail, with a focus on how they work together to serve the MARCORLOGCOM customer.

4.0 The Centers

4.1 LOGISTICS OPERATIONS CENTER (LOC)

“Staff, develop, coordinate and monitor MARCORLOGCOM operational matters pertaining to strategic and contingency planning, MEF support teams, war reserve materiel requirement, and logistics customer services. Manage opportunities with potential alignment to existing/future Command-managed programs.”—LOC Mission Statement

Overview

Beyond what is articulated in the mission statement, the activities of the Logistics Operations Center directly support MARCORLOGCOM’s strategic goals and its mission of providing integrated logistics/supply chain and distribution management. The following three important messages best describe the LOC’s mindset as it relates to serving MARCORLOGCOM customers:



- 1) The LOC engages the warfighter by providing tailored customer support.**
- 2) The LOC integrates MARCORLOGCOM activities in order to provide the warfighter with efficient, effective and customized logistics solutions.**
- 3) The LOC plays a vital role in enhancing future product development and anticipating prospective requirements by fostering two way communication between MARCORLOGCOM and its customers.**

The sections that follow will address the value that the LOC brings to the customer, and how this Center functions within the MARCORLOGCOM enterprise in greater detail.

Functions/Roles

While LOC interacts with all centers in a variety of ways to provide customer focused solutions, there are three main functions that define its role. The LOC performs the main integration function within MARCORLOGCOM, interfaces with the warfighter and coordinates operational logistics support.

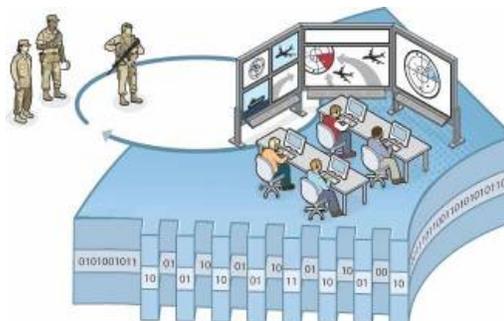
Integration

An expert in logistics planning, the Logistics Operations Center serves as the leading integrator of logistics capabilities with the end goal of providing the “best value” solution to the warfighter. To achieve this goal, the LOC focuses on ensuring that requirements are fulfilled in an efficient manner that maximizes the readiness and sustainability of the warfighter. As a result, the LOC functions as a direct communication link between MARCORLOGCOM Centers and various

enterprise partners across commercial, military and government sectors, in order to ensure the planning, coordination and execution of logistical operations.

Warfighter Interface

In addition to integrating the requirement fulfillment process, the LOC serves as MARCORLOGCOM's primary interface with the warfighter customer group. In support of this role, the LOC provides MEF Support Teams (MSTs), which are embedded within each MEF, and serve as the primary point of contact from MARCORLOGCOM to the operating forces. The MSTs interface with the MEFs directly to create awareness of the various logistics



capabilities that MARCORLOGCOM offers, and to communicate MEF requirements back to the MARCORLOGCOM Centers. Engaging in two-way communication with MARCORLOGCOM customers allows the LOC to anticipate the ever changing demands of the Operating Forces, and as a result, design and develop logistics capabilities that meet these future demands. In addition to the MSTs, the LOC provides customer interaction opportunities in the form of web and telephone based customer support. These options give the warfighter quick access to MARCORLOGCOM's expert service providers.

Operational Support Coordination

In addition to serving as the chief MARCORLOGCOM integrator and primary interface with the warfighter, the LOC is also involved in multiple initiatives at the operational level.

Specifically, the LOC develops logistics concepts of operation in support of war plans, leads planning and participation in war game exercises and provides operational level logistics planning in support of contingencies. Through these planning exercises, the LOC translates operational level resources into combat power for the tactical-level war-fighter.

The LOC is continuously gathering intelligence on theater logistics and examining limitations facing MARFOR Commanders in order to provide capabilities that are tailored for specific situations, ensuring that optimal logistics solutions are supplied in every scenario.

The LOC is also responsible for providing war materiel support, and ensuring that all war reserve materiel meets specific requirements. This involves determining the requirements, highlighting war reserve deficiencies and sourcing requirements out to wholesale, retail and Department of Defense entities.

The LOC also develops pre-positioned equipment withdrawal plans, and provides remain behind logistical support during force deployment.

Just as the LOC is being positioned as the MARCORLOGCOM touch point for the warfighter customer base, the Program Support Center (PSC) will serve as the primary focal point for MARCORLOGCOM's acquisition customers, such as MARCORSYSCOM and PEO-LS. The

next section will outline how PSC and LOC's roles relate, and how PSC supports the MARCORLOGCOM mission.

4.2 Program Support Center (PSC)

“The Program Support Center is MARCORLOGCOM’s focal point to the Program Executive Officer (PEO) and Program Managers (PMs) to provide tailored, integrated logistics support by influencing acquisition and execution of sustainment strategies to maximize product support solutions in the TLCM process.” – PSC Mission Statement

Overview

While the LOC supports and engages the warfighter customer group and focuses on integrating MARCORLOGCOM activities, the PSC focuses on the acquisition community and the coordination of acquisition and sustainment initiatives. The following three important messages describe how the PSC serves this MARCORLOGCOM customer:



- 1) The PSC engages the acquisition community by providing tailored customer support.**
- 2) The PSC integrates MARCORLOGCOM capabilities to provide the acquisition community with efficient, effective and customized logistics solutions.**
- 3) The PSC proactively partners with the acquisition community to anticipate and influence future acquisition and sustainment activities to maximize Total Life Cycle Management process solutions.**

The sections that follow will address the value that the PSC brings to the customer, and how this center functions within the MARCORLOGCOM enterprise in greater detail.

Functions/Roles

The PSC serves as MARCORLOGCOM's interface to the acquisition community, specifically to the PEO-LS, Program Group Directors (PGDs) and PMs. The PSC also provides tailored, integrated logistics support by influencing acquisition and execution of sustainment strategies to maximize product support solutions in the Total Life Cycle Management (TLCM) process.

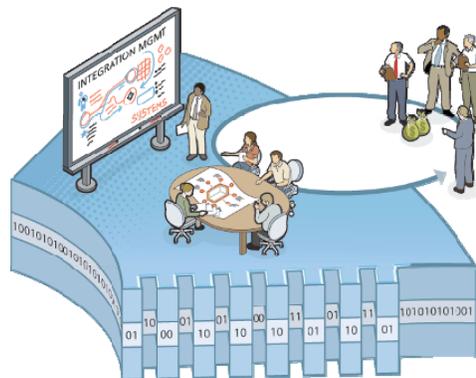
Acquisition Community Interface

As the customer interface for the acquisition community, the PSC utilizes two primary vehicles to provide proactive customer support, allowing it to anticipate the demands of the acquisition community and provide the customer with the “best value” logistics solution. First, Liaison Officers (LNOs) are placed within the PEO and SYSCOM PG/PM offices on behalf of MARCORLOGCOM to serve as the eyes and ears for the enterprise. The LNOs help anticipate customer requirements. Second, the PSC provides dedicated Program Support Managers (PSMs)

and Program Support Teams (PSTs) to the PEO-LS, MARCORSSYSCOM's Product Groups, PMs and their respective ground weapon systems. The PSMs and PSTs employ a staff of logistics and technical product/data experts who are dedicated to providing customer support to Program Managers.

Integration

The same PSTs that provide customer support also bolster the PSC's efforts as the primary integrator of MARCORLOGCOM acquisition and sustainment support. This integration ensures that not only are Marine Corps' objectives and support requirements met, but that the best value logistics solution is provided. As the logistics chain integrator, the PSC manages the logistics chain and the integration of supply chain, maintenance, distribution and the strategic pre-positioning of support providers for all ground weapons systems. The PSC also



integrates business acumen and contracting support to conduct best value business case analysis, and to develop, negotiate and administer Performance Based Agreements with Department of Defense Product Support Providers (PSPs), or contracts with commercial PSPs. Additionally, the PSC engages in Total Life Cycle Management integration support to MARCORSSYSCOM assistant commanders for Programs, Life Cycle Logistics and Operations Forces Systems.

To provide TLCM integration support, the PST is organized as a multi-functional team. PSTs are comprised of subject matter experts and representatives from all applicable Centers, Commands and staff organizations within MARCORLOGCOM. These PSTs are then aligned to a number of areas within MARCORSSYSCOM and PEO-LS. This structure allows the PST to serve as the vehicle by which PSC orchestrates the integration of acquisition and sustainment activities to provide the best value solution to the customer.

Management & Support

In addition to their role as the customer interface for the acquisition community and the integrator of acquisition and sustainment activities, the PSC is engaged in a variety of management and support initiatives. These initiatives include performance management of support providers, logistics/product support planning and supplier/provider relationship management.

The PSC serves as the technical data management and configuration status accounting subject matter expert for the Marine Corps. They are also the cataloging data management integrator for Marine Corps logistics chain management data, the point of contact and control for item reduction studies and the action point of demilitarization issues for Marine Corps materiel.

The PSC provides technical expertise for shelf life management and surveillance programs in support of the Total Life Cycle Management of Chemical, Biological, Radiological and Nuclear Defense (CBRND) equipment. The CBRND/CS division manages the Consolidated Storage Program which provides the MARFOR with a single source for issue, recovery, repair and disposal of selected Infantry Combat Equipment, Special Training Allowance Pool equipment,

CBRND equipment and soft wall shelters and camouflage netting. PSC also develops the policy/procedures for calibration of Radiation Detection Indication and Computation (RADIAC) instrumentation. Finally, PSC assimilates data, analyzes trends and assesses the effectiveness and efficiency of logistics chain/product support functions, activities and internal/external PSP performance.

As requirements are funneled through the LOC and PSC from the warfighter customer and acquisition community, these centers then coordinate MARCORLOGCOM's response by integrating activities among SMC, DMC and MMC, among others. Each center has a specific role within MARCORLOGCOM, but all work together to fulfill requirements and provide best value solutions to the MARCORLOGCOM customer. We will look at SMC, MMC and DMC individually to understand their role and how they contribute to requirement fulfillment, beginning with the Supply Management Center.

4.3 Supply Management Center (SMC)

“As the Marine Corps End to End Supply Chain Manager, the Supply Management Center links strategic, operational and tactical level supply chains, ensuring effective supply chain performance. The SMC plans, manages, executes/oversees, integrates and improves the ground equipment supply chain to optimize readiness and sustainability for the warfighter.” – SMC Mission Statement

Overview

The Supply Management Center develops and executes supply chain solutions that utilize sourcing and performance based strategies to provide customers with the best value of support. As requirements reach the SMC via the customer facing centers, (LOC and PSC) the SMC works closely with the Maintenance Management Center (MMC) and the Distribution Management Center (DMC) to fulfill the requirement, resulting in a networked relationship.



The activities of the Supply Management Center directly support MARCORLOGCOM's strategic goals. Therefore, when considering the SMC's posture in regards to the mission of MARCORLOGCOM as a whole, three important messages are identified:

- 1) The SMC coordinates MMC and DMC activities within the supply chain to provide an integrated response to requirement fulfillment.**
- 2) The SMC engages in inventory management to fulfill Marine Corps materiel readiness objectives.**
- 3) The SMC develops sourcing and performance based strategies to provide consistent and reliable supply chain support.**

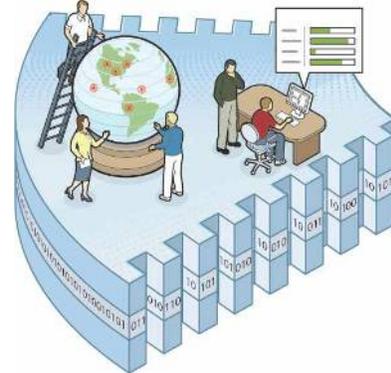
The sections that follow will address the value that the SMC brings to the customer, and how this center functions within the MARCORLOGCOM enterprise in greater detail.

Functions/Roles

Two primary functions define the SMC's role within MARCORLOGCOM. The SMC performs requirements determination, which involves MMC and DMC, and supply chain management.

Requirements Determination

The SMC is the end-to-end supply chain manager, and thus handles requirements determination for both Principal End Items (PEIs) and Secondary End Items. As a result, the SMC's focus is on equipment sourcing and performance based strategies that provide responsive, consistent and reliable supply support.



The SMC works closely with DMC and MMC to determine how requirements will be fulfilled. The SMC provides MMC with funding, assets and parts support for the Depot Level Maintenance Program, while in return it receives effective sourcing and flexibility in the execution of the master work schedule. Meanwhile, the SMC provides DMC with requirements planning and inventory management, receiving total asset visibility support, distribution services and inventory integrity and status updates in return.

The SMC is also responsible for managing supplier relationships and evaluating their performance. They have oversight of the Marine Corps organic and contractor supported supply chain, which links the enterprise supply support activities for secondary and consumable items with suppliers.

Supply Chain Management

As the supply chain manager, the SMC is specifically focused on inventory management and radiological controls management. The SMC serves as the focal point for emerging/strategic equipment allocation issues, diminishing manufacturing sources and materiel shortages. They also actively report and influence the attainment of ground equipment for Marine Corps priorities.

The Supply Management Center performs Marine Corps Principal End Items and Secondary Items inventory management to fulfill materiel readiness objectives. This includes determining sustainment requirements for the Depot Level Maintenance Program and PEI stratification.

For Principal End Items, they also perform order, asset and returns management, while serving as the Executive Agent for Small Arms Reporting. For Secondary End Items' Inventory, the SMC performs forecasting, wholesale inventory management, order management and disposal,

returns management and financial planning. The SMC also administers the warranty programs for ground weapon systems.

In addition to overall inventory management, the SMC provides the entire Marine Corps with radiological program management, oversight and training development. They ensure that the enterprise is compliant with regulations and follows personnel safety measures as they relate to radioactive materiel. The SMC also coordinates with HQMC and other agencies regarding the licensing, procurement, transfer, use, storage, handling and disposal of radioactive materiel. They also provide on-site radiological support to the Operational Forces and supporting bases and stations.

Vision for the Future

Acting as a supply solutions integrator, SMC will be valued for its expertise in providing unsurpassed supply support to the Marine Corps, and in conjunction, will empower and develop SMC personnel to excel in their job. As a Marine oriented organization, not only must the government's best interest be kept in mind, but also the Marines' best interest. SMC will earn the Marines' respect through continuous improvement in every aspect of its business, driven by the commitment, teamwork and efforts of its personnel.

While the SMC manages the supply chain, the DMC manages the distribution component within the supply chain. Both centers rely heavily upon each other, as well as the Maintenance Management Center to complete their tasks efficiently. The next section takes a look at DMC's specific role, and how it serves the MARCORLOGCOM customer.

4.4 Distribution Management Center (DMC)

“The Distribution Management Center has exclusive responsibility for Marine Corps enterprise-level distribution management and for planning and management of storage operations for ground weapon system Principle End Items and associated collateral material. The DMC will effect the most reliable distribution for sustainment to support readiness of forward deployed forces, while maintaining CONUS-based operations.” – DMC Mission Statement

Overview

The Distribution Management Center plays an active role in producing high quality, integrated logistics solutions. The DMC is the transportation and storage expert for MARCORLOGCOM, and the end-to-end distribution process owner for the Marine Corps ground weapons systems. They are the authority for the packaging, handling, storage and transportation of equipment. By providing the technical knowledge and staff to ensure an integrated storage and distribution response, they act as the link between the strategic



storage and transportation resources and the tactical fulfillment of distribution related requirements. The following three messages describe the DMC's role within MARCORLOGCOM, and how it serves the MARCORLOGCOM customer:

- 1) The DMC has ownership of the distribution process, providing visibility and management to optimize enterprise distribution processes in order to meet requirements.**
- 2) The DMC is LOGCOM's primary storage and warehousing agency.**
- 3) The DMC supports the strategic capabilities of the SMC by fulfilling operational level distribution related requirements.**

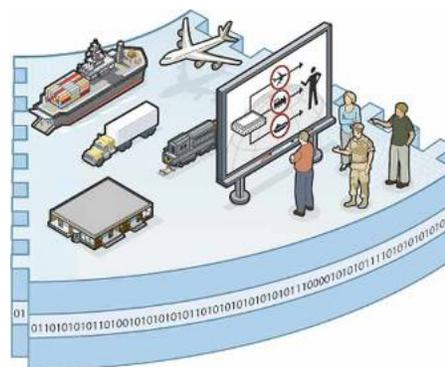
The sections that follow will address the value that DMC brings to the customer, and how this center functions within the MARCORLOGCOM enterprise in greater detail.

Functions/Roles

DMC owns the end-to-end distribution process, which includes movement planning, capacity management, air clearance authority, technical direction, container management, support to the operating forces and performance management of service providers. As part of this process, they are actively involved in storage operations, which include Technical Direction Globally, Care in Store of Principal End Items (PEI). They also serve as the single process owner for packaging, handling, storage and transportation. The DMC's role in the distribution process and storage operations is discussed further below.

Distribution Process Owner

As the owner and integrator of the distribution process for the Marine Corps, the DMC provides visibility and influence over the flow of Marine Corps materiel and services across the distribution process spectrum, with an emphasis on inter-theater movement and into-theater movement planning. As such, they monitor, identify and focus their resources to ensure total asset visibility and uninterrupted enterprise distribution channels. They also provide oversight of Defense Logistics Agency (DLA) operations in support of distribution at the Albany and Barstow depots.



As the single point of access to distribution management capabilities and solutions, the DMC provides guidance and direction for the development and sustainment of a strategic, enterprise distribution capability, specifically distribution and deployment metrics analysis and transportation cost studies.

The DMC also resolves distribution issues throughout the Marine Corps by engaging strategic partners, analyzing and identifying the processes involved and recommending corrective actions.

The DMC provides all MARCORLOGCOM customers with distribution assistance and the resolution of discrepancies by placing Distribution Process Advocates (DPAs) at key distribution nodes and logistical hubs.

Storage

The DMC is also responsible for planning, managing and sourcing in support of Principal End Item storage activities. It is MARCORLOGCOM's primary storage and warehousing agency, responsible for receipt, storage, Care of Supplies in Stores and issue of Marine Corps PEIs and associated collateral material. They also manage storage capacity, warehouse modernization and Military Construction (MILCON) product requirements, while providing the security program for weapons storage and classified material. The DMC also handles planning and guidance for storage operation policies and procedures.

Vision for the Future

DMC will provide global visibility and management of the overall enterprise distribution process to MARFORs to ensure reliable and effective delivery of the right things, at the right place and at the right time to support operations. Additionally, DMC will provide a worldwide operational storage capability for the enterprise that integrates best practices to ensure improved readiness, reduced requirements for Marines to maintain equipment over training allowances, extended equipment life and reduced Total Life Cycle resources to provide that readiness.

Similar to the DMC, the Maintenance Management Center plays an integral role in support of the supply chain, and serves to bridge the gap from the strategic focus of the SMC to the tactical fulfillment of requirements through the use of people, processes and technology. The section below takes a closer look at the role of the Maintenance Management Center.

4.5 Maintenance Management Center (MMC)

“To serve as the Logistics Command’s focal point for Marine Corps integrated maintenance management in support of ground weapon systems.” – MMC Mission Statement

Overview

The Maintenance Management Center is the focal point for Marine Corps wide maintenance management in support of ground weapon systems and future opportunities. They are the champion for maintenance solutions and provide oversight for the execution of the depot level maintenance program. The MMC maximizes the use of available resources by synchronizing and integrating maintenance related information, products and financial flows. The following three statements highlight the role that the MMC plays in fulfilling requirements and serving the MARCORLOGCOM customer:



- 1) The MMC executes and monitors the depot level maintenance program to ensure that all customer requirements are met.**

2) The MMC maximizes the use of available resources by synchronizing and integrating maintenance information, products and financial flows for efficient requirement fulfillment.

3) The MMC serves as the link between strategic resources and tactical support for maintenance related requirement fulfillment.

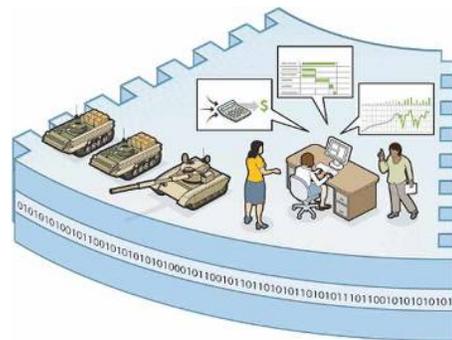
The sections that follow will address the value that the MMC brings to the customer, and how this center functions within the MARCORLOGCOM enterprise in greater detail.

Functions/Roles

The MMC works closely with the Maintenance Centers and other MARCORLOGCOM organizations to fulfill requirements, providing the technical and engineering support for combat systems maintenance. While the SMC manages the overall workload, the MMC monitors the maintenance process. In fact, it is the focal point for depot level maintenance coordination and planning. The MMC also provides strategic maintenance planning throughout the Marine Corps enterprise. These roles of strategic maintenance planning and depot level maintenance execution will be discussed in greater detail below.

Maintenance Planning

The MMC provides oversight and coordination for maintenance related capability and capacity planning for the Marine Corps, facilitating the effective and efficient execution of Marine Corps maintenance requirements. The MMC assists with higher headquarters maintenance related initiatives such as Logistics Modernization (LOGMOD), Reliability Centered Maintenance (RCM) and Realignment of Maintenance (ROM). Additionally, they engage in Marine Corps joint depot maintenance activities as well as inter-service support, providing an inter-service support management officer and representative to the joint advisory board.



Meanwhile, they serve as MARCORLOGCOM's focal point for initial planning and ongoing scheduling of the repair/rebuild of Principal End Items and Secondary End Items that require depot level maintenance on a multi-year phased cycle. Through the execution of strategic assessments and planning, they aid in the development of support to meet customer requirements.

Depot Level Maintenance Execution

The MMC monitors and executes maintenance at the depot level to ensure that all customer requirements are satisfied. They also serve as MARCORLOGCOM's interface with MARCORSYSCOM during the Depot Level Source of Repair (DLSOR) process, acting as the Total Life Cycle Management advisor/integrator for DLSOR decisions.

The MMC conducts rough-cut capacity planning in support of sourcing, scheduling and optimization of workload for each maintenance center, in addition to managing the execution of the Marine Corps master work schedule for the depots. The MMC also assists maintenance centers with the development of standard processes to ensure consistency between centers.

Vision for the Future

Moving forward, the MMC will project worldwide readiness and expeditionary maintenance solutions in a more effective, efficient, outcome-oriented, service based and customer focused organization, embedded with the core values of integrity, service and excellence. MMC must maintain a sustained passion for continuous improvement and innovation, propelling the enterprise toward improved processes and procedures. This will be done by maintaining the traditional capability to sustain conventional campaigns, but also by projecting a depot infrastructure that is prepared for future uncertainty in a battle space marked by irregular and unrestricted warfare. Thus, by transforming into a more adaptive, agile and innovative resource, while reducing the Marine Corps' overall logistics footprint, the warfighter will be provided greater flexibility in manpower and hardware resource decisions. In this new geopolitical landscape - a multi-faceted, generational struggle, or the Commandant's Long War – the MMC will become greater than its current fixed-base depot.

While the DMC and MMC provide the link to tactical support for requirement fulfillment, the Logistics Capabilities Center serves as the information flow and data analysis component, providing the quantitative support and rationale behind the requirement fulfillment process. In addition to insuring that decisions are made with the best value solution in mind, the LCC also works to expand the MARCORLOGCOM customer base. The LCC will be explored in greater detail below.

4.6 Logistics Capabilities Center (LCC)

“To identify, analyze, develop and facilitate the implementation and sustainment of integrated logistics solutions that optimize logistics chain management.” – LCC Mission Statement

Overview

The LCC leverages data to achieve the strategic objectives of both the Marine Corps and MARCORLOGCOM, while offering enhanced support to the warfighter and acquisition customer groups. Viewed as the logistics information broker, the LCC provides decision makers with a quantitative basis for making decisions that will ultimately provide the customer with the best value logistics solution. The following three important statements summarize how the LCC assists MARCORLOGCOM and the Marine Corps in serving the customer:

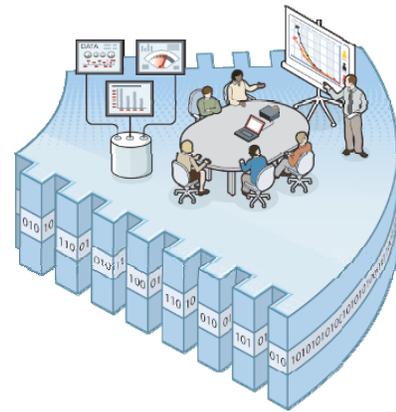


- 1) **The LCC provides MARCORLOGCOM and the Marine Corps with analysis to support logistics decisions.**
- 2) **The LCC markets MARCORLOGCOM products/services to extend the customer base.**
- 3) **The LCC is the business consultant for the Command, ensuring that centers operate under business practices that support the efficient and effective fulfillment of customer requirements.**

The sections that follow will address the value that the LCC brings to the customer, and how this center functions within the MARCORLOGCOM enterprise in greater detail.

Functions/Roles

The LCC's focus is both internal and external to MARCORLOGCOM. The LCC captures, organizes, stores and shares logistics data and information as appropriate to increase effectiveness and efficiency of logistics processes. More than just a repository of data, the LCC also serves as an advisor to both the Marine Corps and MARCORLOGCOM, providing analysis and advice in regards to logistics issues centered around materiel readiness. Beyond their role as the logistics advisor, the LCC supports MARCORLOGCOM by serving as the business consultant and business developer to the Centers, managing business processes and continuous process improvement initiatives, as well as engaging in opportunity development. Each of these roles are explained in greater detail below.



Logistics Advisor

The LCC provides decision makers both internal and external to MARCORLOGCOM with a scientific, quantitative basis for choosing between competing courses of action regarding the allocation of operation resources.

The LCC supports decision makers throughout the Marine Corps on logistics related issues, using their data management and analysis services to provide the rationale behind their advice. As the Marine Corps' materiel readiness expert, not only does the LCC analyze logistics issues and advise decision makers, but they also explore and develop competitive, comprehensive and integrated logistics support capabilities for the Total Life Cycle Management of ground weapon systems and equipment.

Internal to MARCORLOGCOM, the LCC is the principal advisor for enterprise materiel readiness matters and the focal point for Total Life Cycle Management studies and analyses. The LCC utilizes their analysis capability in support of the PSTs, MSTs and all other MARCORLOGCOM elements. As the focal point for reporting MARCORLOGCOM products and services, they establish and maintain tools to provide management accountability for these

products/services such as a collaborative website, activity based costing, process maps and performance metrics.

Business Consultant/Development

In addition to its role as the logistics advisor for the Command, the LCC serves as the business consultant and opportunity development arm for MARCORLOGCOM. As the business consultant, the LCC serves as the primary business acumen advisor to MARCORLOGCOM for all quality and business related matters, facilitating the implementation of best business practices and continuous process improvement methods with supporting tools such as Lean Six Sigma, Business Process Improvement, Business Process Reengineering and Theory of Constraints. Its continuous analysis and improvement of logistics processes and capabilities allows the best value solution to be provided to the customer.

In addition to serving as MARCORLOGCOM's business consultant, the LCC is also engaged in business development. The LCC actively works to expand MARCORLOGCOM's customer base. Their efforts include the development of a marketing strategy for MARCORLOGCOM products and services, collateral development, market research and awareness.

Vision for the Future

The LCC is positioning itself to provide robust analytical support to the newly reinstated Field Supply Maintenance Analysis Office (FSMAO) compliance arm. LCC is also enhancing the Logistics Automated Information System's functional support role, business process improvement, portfolio alignment and advocate support.

Now that each Center has been discussed in detail, the next section will address the Staff Support Offices and how they support the Centers, and the Command as a whole, in service to the customer.

5.0 Support Staff Offices

Overview

The MARCORLOGCOM Staff Support Offices function as enablers, providing administrative and business process support that is required for the Command to function effectively. Without these offices, the Centers would not be able to fulfill requirements and serve the customer. There are 13 Support Staff Offices:

- Band
- Command Communications Office
- Command, Control, Computers and Communications Department
- Command Inspector/EEO Office
- Contracts Department
- Installations, Environment and Safety Office
- LOGMOD Program Support Office
- Manpower Office
- Office of Adjutant
- Office of Counsel
- Program and Resources Department
- Small Business Program Office
- Workforce Development Office

The three largest offices are Command, Control, Computers and Communications, Contracts Department and Program and Resources Department. These three are discussed in detail below, while brief descriptions of the other offices can be found in Section 3.0, the Quick Reference Guide.

Command, Control, Computers and Communications Department (C4)

“Provide enterprise and program-level policy, guidance and management for Marine Corps Logistics Information systems. Provide professional information technology services to the Command and advise the CG, MARCORLOGCOM on all IT initiatives. Ensure Command IT resources are integrated and balanced to optimize capabilities, resources and readiness.” –

Mission Statement for Command, Control, Computers and Communications Department

The Command, Control, Computers and Communications Department is the information technology (IT) touch point for the Command. C4 ensures the confidentiality, integrity and security of MARCORLOGCOM’s electronic data, as well as the availability of the Command’s software applications.

C4 is used by MARCORLOGCOM personnel in support of Marine Corps business processes. It is the single point of contact for innovative software solutions, business tools and logistics systems support, linking IT, strategic planning and readiness in order to maximize the efficiency and effectiveness of the Command. As such, they are also responsible for integrating the

Command's information systems with those of DoD, Department of the Navy (DON), Marine Corps and other governmental agencies.

As the information technology axis, C4 provides the Command with the channels to disseminate information through the internet and intranet websites. C4 also provides audio visual support, software development and a service desk for general technical support. It also manages the Interactive Customer Evaluation (ICE) program.

Contracts Department

“Execute the contracting mission for Logistics Command and support assigned requirements from MARCORSYSCOM and other DoD activities. Provide support as tasked to Marine Corps contingency contracting operations. Provide assistance to customers in developing requirements and business strategies to acquire them. Perform functional oversight of contracting operations at the Blount Island Command (BICmd) and Chemical Biological Incidence Response Force (CBIRF), Indian Head, Maryland. Manage higher headquarters taskings/interface, contracting policy matters, contract review, Standard Procurement System (SPS)/Paperless Acquisition/E2E initiatives, reporting, records management, vendor, GCPC Program, internal controls, public-private partnering, the Competition Advocacy Program, WAWF and other projects.” – Mission Statement for Contracts Department

The Contracts Department is responsible for the procurement of supplies and services for delivery to the government to satisfy requirements of the Marine Corps, DoD, and other Federal Government customers. Performing a full range of contracting services for MARCORLOGCOM, the Contracts Department plans, executes and administers contractual actions to secure the timely and quality delivery or performance of supplies and services. The Department also advises the Command regarding performance based agreements and public private partnerships, and provides functional oversight of contracting operations at Blount Island Command and the Chemical Biological Incident Response Force (CBIRF).

The Contracts Department acts as a liaison between contractors and customers, assisting with acquisition planning and requirements translation. By participating in acquisition planning for the purpose of source development, they identify available sources capable of satisfying customer requirements and ensure that competition is considered early on in the process.

Program and Resources Department (P&R)

“Serves as the senior financial advisor to the Commanding General and other managerial elements of the Marine Corps Logistics Command. Provides investment advice to the CG and managerial elements. Directs, controls and evaluates financial functions performed within all elements of the Command. Provides resource management support for all organizational components of the Command. Develops, coordinates and executes all Planning, Programming, Budgeting and Execution Systems and financial plans. Translates approved programs into financial plans. Receives, develops, executes and defends all Program Objective Memorandums, budgets, financial data and documents prepared for MARCORLOGCOM labor, materials, services and operations. Maintains and coordinates Letters of Authorization and local LOAs for

Command-wide labor resources. Provides Marine Corps-wide financial statement support for Navy Working Capital Fund operations. Performs resource evaluation and analysis for financial management decisions. Performs managerial accounting functions for the Command and provides liaison services with Defense Finance and Accounting Service. Responsible for the management of the Government-wide Commercial Purchase Card Program, the Internal Management Control Program and the Government Travel Card Program. Certifies for payment all Marine Corps transportation bills for the movement of Marine Corps sponsored personnel, household goods and freight. Electronically processes and reconciles the Marine Corps Central Billed Accounts for passenger travel for Marine Corps sites and the Military Entrance Processing Stations. Authorizes extension of shipping entitlements for Marine Corps members. Ensures all Command resources are integrated and balanced to optimize capabilities, readiness and resources.” – Mission Statement for Program and Resources Department

The Program and Resources Department serves as the senior resource management and financial advisor to the Commanding General and other MARCORLOGCOM managers. P&R ensures that all Command resources are integrated and balanced to optimize capabilities and readiness. The Department performs resource planning for all requirements and resources, from programming through audit and review, for Command-wide appropriated funded organizations.

In addition to translating approved programs into financial plans, P&R performs resource evaluation and analysis for financial management decisions. P&R also performs managerial accounting functions for the Command, and provides liaison services with Defense Finance and Accounting Service. It administers all Command financial programs and is responsible for the management of the government-wide Commercial Purchase Card Program, the Internal Management Control Program and the government Travel Card Program.

In addition to the Centers and Staff Support Offices, MARCORLOGCOM relies heavily on the Subordinate Commands to fulfill customer requirements. These Subordinate Commands, and their role within MARCORLOGCOM, are discussed in the following section.

6.0 Subordinate Commands

Overview

Two Subordinate Commands, Maintenance Center, Albany and Maintenance Center, Barstow actually perform the maintenance work for requirements that come through MARCORLOGCOM. A third, Blount Island Command (BICmd) supports the warfighter by managing and executing the Marine Corps' maritime and land-based prepositioning programs. These organizations rely on MARCORLOGCOM centers for strategic planning and equipment sourcing support. The Subordinate Commands are an integral part of MARCORLOGCOM; without them, the strategy of requirement fulfillment would not become a reality. Below, you will find a brief description of each Subordinate Command.



Maintenance Center, Albany

“Repair, rebuild, and modify all types of Marine Corps ground combat equipment, and combat support and combat service support equipment.”
– **Maintenance Center, Albany Mission Statement**

Maintenance Center, Albany is a depot maintenance complex that provides worldwide expeditionary logistics support to the warfighter.

The repair facility operates as a multi-commodity maintenance center. Maintenance Center, Albany provides inspection and repair as necessary on all Marine Corps ground weapons systems. The maintenance center is capable of supporting Marine Corps ground combat and combat support equipment, as well as other customers with similar needs. They provide preparation for shipment and Care-in-Store support to the remote storage activity, calibration support to various Marine Corps customers and they conduct special projects as directed.

Maintenance Center, Barstow

“MCB provides maintenance and maintenance-related products and services, to meet our customers' needs in quality, schedule, and cost when and where needed. MCB repairs, rebuilds, and modifies all types of Marine Corps ground combat equipment, and combat service support equipment.” – **Maintenance Center, Barstow Mission Statement**



Maintenance Center, Barstow located on the West Coast, specializes in the rebuild, overhaul, repair and modernization of ground combat vehicles and equipment. They provide full spectrum maintenance and services to support warfighters around the world. The maintenance center is highly flexible in order to support Marine Corps readiness and ever changing requirements.



Blount Island Command

Blount Island Command plans, coordinates & executes the logistics efforts in support of the Maritime Prepositioning Force (MPF) program and the Marine Corps Prepositioning Program - Norway (MCPP-N). – Blount Island Command Mission Statement

Located in Jacksonville, Florida, Blount Island Command is responsible for the United States Marine Corps' Maritime Prepositioning Ships, Maintenance Cycle Operations and oversight of the Marine Corps Prepositioning Program – Norway. BICmd works closely with expeditionary force Commanders to meet attainment, readiness and data accuracy goals for prepositioned equipment and supplies.

7.0 Directory

Commanding General

(229) 639-5201

Executive Deputy

(229) 639-8590

Chief of Staff

(229) 639-5011

Centers

Distribution Management Center (DMC)

(229) 639-6538

Logistics Capabilities Center (LCC)

(229) 639-7026

Logistics Operations Center (LOC)

(229) 639-7056

Maintenance Management Center (MMC)

(229) 639-6801

Program Support Center (PSC)

(229) 639-6670

Supply Management Center (SMC)

(229) 639-6552

Support Staff Offices

Band

(229) 639-5118

Command Communications Office

(229) 639-6676

Command, Control, Computers and Communications Department (C4)

(229) 639-6662

Command Inspector/EEO Office

(229) 639-7101

Contracts Department

(229) 639-6735

Installations, Environment and Safety Office

(229) 639-6615

LOGMOD Program Support Office

(229) 639-9816

Manpower Office

(229) 639-5751

Office of Adjutant

(229) 639-5400

Office of Counsel

(229) 639-7100

Program and Resources Department (P&R)

(229) 639-6509

Small Business Program Office

(229) 639-6738

Workforce Development Office

(229) 639-6603

Subordinate Commands

Maintenance Center, Albany

(229) 639-5301

Maintenance Center, Barstow

(760) 577-7225

Blount Island Command

(904) 696-5100